Form No. MGT-7

Form language

(●) English ( ) Hindi

Annual Return (other than OPCs and Small Companies)

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

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*All fields marked in * are mandatory*

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN): U44003MH1945PLC004403

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY): 01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY): 31/03/2026

(c) *Type of Annual filing: (●) Original ( ) Revised

(d) SRN of MGT-7 filed earlier for the same financial years:

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	TATA INDUSTRIES LIMITED	TATA INDUSTRIES LIMITED
Registered office address	TATA INDUSTRIES LTD BOMBAY HOUSE 24 HOMI MODY STREET,NA,MUMBAI,Maharashtra,India,400001	TATA INDUSTRIES LTD BOMBAY HOUSE 24 HOMI MODY STREET,NA,MUMBAI,Maharashtra,India,400001
Latitude details	18.93184	18.93184
Longitude details	72.83266	72.83266

(a) *Photograph of the registered office of the Company showing external building and name prominently visible: BH Photo and TIL Board Photo.pdf

(b) *Permanent Account Number (PAN) of the company: AA******8L

(c) *e-mail ID of the company: *****nd@tata.com

(d) *Telephone number with STD code: 02*******52

(e) Website | https://tataindustries.com/

iv *Date of Incorporation (DD/MM/YYYY) | 07/04/1945

v (a) *Class of Company (as on the financial year end date) | Public company

(Private company/Public Company/One Person Company)

(b) *Category of the Company (as on the financial year end date) | Company limited by shares

(Company limited by shares/Company limited by guarantee/Unlimited company)

(c) *Sub-category of the Company (as on the financial year end date) | Indian Non-Government company

(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)

vi *Whether company is having share capital (as on the financial year end date) (●) Yes ( ) No

vii (a) Whether shares listed on recognized Stock Exchange(s) ( ) Yes (●) No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code

viii Number of Registrar and Transfer Agent | 1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U67190MH1999PTC118368	MUFG INTIME INDIA PRIVATE LIMITED	C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West,),,Mumbai,Mumbai City,Maharashtra,India,400083	INR000004058

ix * (a) Whether Annual General Meeting (AGM) held ( ) Yes (●) No

(b) If yes, date of AGM (DD/MM/YYYY)

(c) Due date of AGM (DD/MM/YYYY) | 30/09/2026

(d) Whether any extension for AGM granted ( ) Yes (●) No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

The Annual General Meeting is scheduled to be held on August 25, 2026.

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities: 3

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	K	Financial and insurance activities	66	Other financial activities	59.68
2	M	Professional, Scientific and Technical activities	70	Activities of head offices; management consultancy activities	37.32
3	M	Professional, Scientific and Technical activities	74	Other professional, scientific and technical activities	3

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given: 13

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held
1	U99999MH1917PTC000478		TATA SONS PRIVATE LIMITED	Joint Venture	54.54
2	L24239MH1939PLC002893		TATA CHEMICALS LIMITED	Joint Venture	9.13
3	U67120MH1989PLC054778		NISKALP INFRASTRUCTURE SERVICES LIMITED	Associate	50
4	U74999MH2017PLC295474		IMPETIS BIOSCIENCES LIMITED	Associate	34.37
5		20201135581	915 LABS INC	Subsidiary	100

6		201619770C	QUBIT INVESTMENTS PTE. LTD	Subsidiary	100
7	U80301MH2022PLC391776		TATA CLASSEDGE LIMITED	Subsidiary	100
8	U85499MH2026PLC467508		CLASSEDGE VENTURES LIMITED	Subsidiary	100
9		320008702	INDIGENE PHARMACEUTICALS INC.	Associate	32.96
10	U34100PN1995PLC158999		TATA AUTOCOMP SYSTEMS LIMITED	Associate	34.4
11	U01110MH1990PLC057600		ORIENTAL FLORATECH INDIA LIMITED	Associate	24.19
12	U74999MH1993PLC072118		ORIENTAL SERITECH LIMITED	Associate	48.72
13	U74999MH2016PLC282701		INZPERA HEALTHSCIENCES LIMITED	Joint Venture	80.33

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	111000000.00	107954602.00	107954602.00	107954602.00
Total amount of equity shares (in rupees)	11100000000.00	10795460200.00	10795460200.00	10795460200.00

Number of classes: 1

Class of shares Equity Shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of equity shares	111000000	107954602	107954602	107954602
Nominal value per share (in rupees)	100	100	100	100

Total amount of equity shares (in rupees)	11100000000.00	10795460200.00	10795460200	10795460200

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	5000000.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	500000000.00	0.00	0.00	0.00

Number of classes: 1

Class of shares Preference Shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares	5000000	0	0	0
Nominal value per share (in rupees)	100	100	100	100
Total amount of preference shares (in rupees)	500000000.00	0.00	0	0

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	0	107954602	107954602.00	10795460200	10795460200	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify Not Applicable	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Not Applicable	0	0	0.00	0	0	
At the end of the year	0.00	107954602.00	107954602.00	10795460200.00	10795460200.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify Not Applicable	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Not Applicable	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

ii Details of stock split/consolidation during the year (for each class of shares) 0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☑ Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)
(a) Non-convertible debentures

*Number of classes 1

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Non-convertible Debentures	10000	1000000	10000000000.00
Total	10000.00	1000000.00	10000000000.00

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible Debentures	9500000000	5500000000	5000000000	10000000000.00
Total	9500000000.00	5500000000.00	5000000000.00	10000000000.00

(b) Partly convertible debentures

*Number of classes: 0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes: 0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	9500000000.00	5500000000.00	5000000000.00	10000000000.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	9500000000.00	5500000000.00	5000000000.00	10000000000.00

v Securities (other than shares and debentures) 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover 3268103725.19

ii * Net worth of the Company 40284382324.44

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	0	0.00	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	58874201	54.54	0	0.00
10	Others	0	0.00	0	0.00
	Total	58874201.00	54.54	0.00	0

Total number of shareholders (promoters) | 5

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	0	0.00	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	49080401	45.46	0	0.00
10	Others	0	0.00	0	0.00
	Total	49080401.00	45.46	0.00	0

Total number of shareholders (other than promoters)	7
Total number of shareholders (Promoters + Public/Other than promoters)	12.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	0
2	Individual - Male	0
3	Individual - Transgender	0
4	Other than individuals	12
	Total	12.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS
[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	4	5
Members (other than promoters)	8	7
Debenture holders	23	8

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year	Number of directors at the end of the year	Percentage of shares held by directors as at the end of year

	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	0	0	0	0	0
B Non-Promoter	1	3	1	2	0.00	0.00
i Non-Independent	1	3	1	2	0	0
ii Independent	0	0	0	0	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	1	3	1	2	0.00	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date: 5

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	**DIN/PAN**	**Designation**	**Number of equity shares held**	**Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)**
ERUCH NOSHIR KAPADIA	02230412	Director	0	
SUCHARITA CHOUDHURY	06808315	Director	0	
KANWAR RAMESHWAR SINGH JAMWAL	03129908	Whole-time director	0	01/07/2026
Tarun Dayal Bhojwani	ABSPB5041R	CFO	0	
SNEHA NIRMALLAL VALEJA	ATNPV0906G	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year: 4

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
. AARTHI SUBRAMANIAN	07121802	Director	30/04/2025	Cessation
SUCHARITA CHOUDHURY	06808315	Additional Director	14/07/2025	Appointment
SUCHARITA CHOUDHURY	06808315	Director	12/08/2025	Change in designation
FAROKH NARIMAN SUBEDAR	00028428	Director	30/09/2025	Cessation

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IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held: 1

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Annual General Meeting	12/08/2025	12	8	90.77

B BOARD MEETINGS

*Number of meetings held: 11

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	02/05/2025	3	3	100
2	28/06/2025	3	3	100
3	14/07/2025	3	3	100
4	01/08/2025	4	4	100

5	14/08/2025	4	4	100
6	18/09/2025	4	4	100
7	09/10/2025	3	3	100
8	04/11/2025	3	3	100
9	05/01/2026	3	3	100
10	30/01/2026	3	3	100
11	30/03/2026	3	3	100

C COMMITTEE MEETINGS

Number of meetings held | 16

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee Meeting	02/05/2025	2	2	100
2	Audit Committee Meeting	01/08/2025	3	3	100
3	Audit Committee Meeting	04/11/2025	3	3	100
4	Audit Committee Meeting	30/01/2026	3	3	100
5	Audit Committee Meeting	30/03/2026	3	3	100
6	Nomination and Remuneration Committee Meeting	02/05/2025	2	2	100
7	Nomination and Remuneration Committee Meeting	28/06/2025	2	2	100
8	Nomination and Remuneration Committee Meeting	14/07/2025	2	2	100
9	Risk Management Committee Meeting	27/06/2025	6	6	100
10	Risk Management Committee Meeting	18/09/2025	6	6	100

11	Risk Management Committee Meeting	11/12/2025	6	6	100
12	Risk Management Committee Meeting	17/03/2026	7	7	100
13	Asset Liability Management Committee Meeting	18/09/2025	6	6	100
14	Asset Liability Management Committee Meeting	17/03/2026	6	6	100
15	Corporate Social Responsibility Committee Meeting	04/11/2025	2	2	100
16	Corporate Social Responsibility Committee Meeting	25/02/2026	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	(Y/N/NA)
1	ERUCH NOSHIR KAPADIA	11	11	100	16	16	100	
2	SUCHARITA CHOUDHURY	8	8	100	6	6	100	
3	KANWAR RAMESHWAR SINGH JAMWAL	11	11	100	12	12	100	

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered: 1

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	KANWAR RAMESHWAR SINGH JAMWAL	Whole-time director	49668100	0	0	0	49668100.00
	Total		49668100.00	0.00	0.00	0.00	49668100.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	TARUN DAYAL BHOJWANI	CFO	28452510	0	0	0	28452510.00
2	SNEHA NIRMALLAL VALEJA	Company Secretary	2200140	0	0	0	2200140.00
	Total		30652650.00	0.00	0.00	0.00	30652650.00

C *Number of other directors whose remuneration details to be entered

3

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	FAROKH NARIMAN SUBEDAR	Director	0	0	0	480000	480000.00
2	ERUCH NOSHIR KAPADIA	Director	0	0	0	1000000	1000000.00
3	SUCHARITA CHOUDHURY	Director	0	0	0	560000	560000.00
	Total		0.00	0.00	0.00	2040000.00	2040000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

◉ Yes ○ No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS

☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES ☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder: 20

XIV Attachments

(a) List of share holders, debenture holders: Details of Shareholder or Debenture holder.xlsm

(b) Optional Attachment(s), if any

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
(b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
(c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
(d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of TATA INDUSTRIES LIMITED as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:
A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

1 its status under the Act;
2 maintenance of registers/records & making entries therein within the time prescribed therefor;
3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal , Court or other authorities within/beyond the prescribed time;
4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
5 closure of Register of Members / Security holders, as the case may be.
6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
7 contracts/arrangements with related parties as specified in section 188 of the Act;
8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name	Nrupang B Dholakia
Date (DD/MM/YYYY)	03/08/2026
Place	Mumbai

Whether associate or fellow:

○ Associate ● Fellow

Certificate of practice number	1*8*4

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person	ATNPV0906G
*(b) Name of the Designated Person	SNEHA NIRMALLAL VALEJA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 5 dated* (DD/MM/YYYY) 29/06/2026 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.

2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

0*2*0*1*

***To be digitally signed by**

(●) Company Secretary ( ) Company secretary in practice

*Whether associate or fellow:

(●) Associate ( ) Fellow

Membership number 4*0*7

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)	AC4799687
eForm filing date (DD/MM/YYYY)	03/08/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company

Sr. No.	Type of shareholder/ debenture holder	Category of shareholder	Details of shareholder/ debenture holder	Name of shareholder/ debenture holder	Type of security held	Class of security held	Folio Number / Reference Number	DP ID-Client Id-Account Number	Nationality/ Country of incorporation	Gender	Type of Identifier	Identification No.	Occupation	Number of security held	Nominal value per security	Total amount of securities held (in INR)
1	Entity	Promoter	Body corporate (not mentioned above)	Tata Sons Private Limited	Equity	Equity Shares		Mentioned in - "Sheet Without Validations"	India	Not applicable	CIN	U99999MH1917PTC000478		53521229	100	5352122900.00
2	Entity	Promoter	Body corporate (not mentioned above)	Ewart Investments Limited	Equity	Equity Shares		DP ID: IN300011 Client ID: 10020739	India	Not applicable	CIN	U74999MH1922PLC001030		297943	100	29794300.00
3	Entity	Promoter	Body corporate (not mentioned above)	Tata Investment Corporation Limited	Equity	Equity Shares		DP ID: IN301127 Client ID: 16503673	India	Not applicable	CIN	L67200MH1937PLC002622		676790	100	67679000.00
4	Entity	Promoter	Body corporate (not mentioned above)	Tata International Limited	Equity	Equity Shares		DP ID: IN300011 Client ID: 10697178	India	Not applicable	CIN	U51900MH1962PLC012528		3384486	100	338448600.00
5	Entity	Promoter	Body corporate (not mentioned above)	Tata Capital Limited	Equity	Equity Shares		DP ID: IN301549 Client ID: 52395337	India	Not applicable	CIN	L65990MH1991PLC060670		993753	100	99375300.00
6	Entity	Other than promoter	Body corporate (not mentioned above)	Tata Motors Passenger Vehicles Limited (formerly known as Tata Motors Limited)	Equity	Equity Shares		DP ID: IN300476 Client ID: 41072687	India	Not applicable	CIN	L28920MH1945PLC004520		10310242	100	1031024200.00
7	Entity	Other than promoter	Body corporate (not mentioned above)	Tata Steel Limited	Equity	Equity Shares		Mentioned in - "Sheet Without Validations"	India	Not applicable	CIN	L27100MH1907PLC000260		9980436	100	998043600.00
8	Entity	Other than promoter	Body corporate (not mentioned above)	The Tata Power Company Limited	Equity	Equity Shares		DP ID: IN301524 Client ID: 30005534	India	Not applicable	CIN	L28920MH1919PLC000567		6828669	100	682866900.00
9	Entity	Other than promoter	Body corporate (not mentioned above)	Tata Chemicals Limited	Equity	Equity Shares		DP ID: IN301127 Client ID: 15793133	India	Not applicable	CIN	L24239MH1939PLC002893		9861303	100	986130300.00
10	Entity	Other than promoter	Body corporate (not mentioned above)	Voltas Limited	Equity	Equity Shares		DP ID: IN301127 Client ID: 16366452	India	Not applicable	CIN	L29308MH1954PLC009371		1305720	100	130572000.00
11	Entity	Other than promoter	Body corporate (not mentioned above)	Tata Consumer Products Limited	Equity	Equity Shares		DP ID: IN301250 Client ID: 28052168	India	Not applicable	CIN	L15491WB1962PLC031425		6519441	100	651944100.00
12	Entity	Other than promoter	Body corporate (not mentioned above)	The Indian Hotels Company Limited	Equity	Equity Shares		DP ID: IN301151 Client ID: 27847784	India	Not applicable	CIN	L74999MH1902PLC000183		4274590	100	427459000.00
13	Entity	Other than promoter	Others	Sharad Sahakari Bank Ltd Manchar	Debentures	Non-Convertible Debentures		DP ID: IN300476 Client ID: 40624235	India	Not applicable	Other registration number	P.N.A./B.N.K./230/74		100	1000000	100000000.00
14	Entity	Other than promoter	Body corporate (not mentioned above)	Hindalco Industries Limited	Debentures	Non-Convertible Debentures		DP ID: IN300476 Client ID: 43149194	India	Not applicable	CIN	L27020MH1958PLC011238		1350	1000000	1350000000.00
15	Entity	Other than promoter	Body corporate (not mentioned above)	Excel Industries Limited	Debentures	Non-Convertible Debentures		DP ID: IN300749 Client ID: 10290014	India	Not applicable	CIN	L24200MH1960PLC011807		100	1000000	100000000.00
16	Entity	Other than promoter	Body corporate (not mentioned above)	Zydus Healthcare Limited	Debentures	Non-Convertible Debentures		DP ID: IN301276 Client ID: 30462113	India	Not applicable	CIN	U51900GJ1989PLC079501		750	1000000	750000000.00
17	Entity	Other than promoter	Body corporate (not mentioned above)	Utkal Alumina International Limited	Debentures	Non-Convertible Debentures		DP ID: IN301696 Client ID: 12437400	India	Not applicable	CIN	U13203OR1993PLC003416		2000	1000000	2000000000.00
18	Entity	Other than promoter	Body corporate (not mentioned above)	Grasim Industries Limited	Debentures	Non-Convertible Debentures		DP ID: IN301696 Client ID: 12438837	India	Not applicable	CIN	L17124MP1947PLC000410		200	1000000	200000000.00
19	Entity	Other than promoter	Financial institutions	Mizuho Bank, Ltd., Singapore Branch	Debentures	Non-Convertible Debentures		DP ID: IN300812 Client ID: 10507274	India	Not applicable	Other registration number	LEI No.: RB0PEZSDGCO3JS6CEU02		3000	1000000	3000000000.00
20	Entity	Other than promoter	Financial institutions	DBS Bank Ltd.	Debentures	Non-Convertible Debentures		DP ID: IN303307 Client ID: 10005379	India	Not applicable	FCRN	F06899		2500	1000000	2500000000.00

Note 1: On account of space constraints in the sheet titled "Sheet-Validations", the DP IDs and Client IDs of certain shareholders of the Company are provided below for your reference:

Sr No.	Name of the Shareholder	DP IDs	Client IDs
1	Tata Sons Private Limited	IN300011/ IN301127/ IN301330	10015811/ 16504488/ 20886524
2	Tata Steel Limited	IN300360/ IN300360	20012128/ 22388159

Note 2: Tata Sons Private Limited (formerly Tata Sons Limited), collectively with its subsidiaries, holds 54.54%.

Note 3: Pursuant to the merger of Tata Motors Finance Ltd. (TMFL) with Tata Capital Ltd. (TCL) effective May 8, 2025, the shares held by TMFL have been transferred by operation of law (ipso jure) to TCL.

Managing Partner
CS Nrupang B. Dholakia
B.Com., F.C.S., M.B.L., L.L.B., D.C.L., EP.CORP

Designated Partner
CS Michelle Martin
B.Com, A.C.S, L.L.B.

FORM NO. MGT 8

[*Pursuant to section 92(2) of the Companies Act, 2013 and rule 11(2) of Companies (Management and Administration) Rules, 2014]*

CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

We have examined the registers, records and books and papers of **Tata Industries Limited (CIN U44003MH1945PLC004403)** ('Company') as required to be maintained under the Companies Act, 2013 ('Act') and the rules made thereunder for the financial year ended on 31st March, 2026. In our opinion and to the best of our information and according to the examinations carried out by us and explanation/confirmation furnished to us by the Company, its officers and agents, we certify that:

A. The annual return states the facts as at the close of the aforesaid financial year correctly and adequately.

B. During the aforesaid financial year, the Company has complied with provisions of the Act & Rules made thereunder in respect of

1. Its status under the Act i.e. Unlisted Public Limited Company;

2. Maintenance of registers/records & making entries therein within the time prescribed therefor;

3. (a) Filing of forms and returns with the Registrar of Companies within the permissible time limit;

   (b) The Company was not required to file any form with the Central Government, Regional Director, the Tribunal, Court or other authorities;

4. Calling/convening/holding meetings of Board of Directors and its committees and the meeting of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions have been properly recorded in the Minutes Book/registers maintained for the purpose and the same have been signed;

5. The Company has not closed its Register of Members;

Regd Office: A/302, Sarvodaya CHSL, Bldg No. 11, Nr. P.F. Office, Service Road, Khernagar, Bandra (E), Mumbai – 400051
Tel No. +91 22 35501554. E-Mail: info@dholakia-associates.com LLPIN AAC 9552 GSTIN: 27AAKFD4117D1ZR

Managing Partner
CS Nrupang B. Dholakia
B.Com., F.C.S., M.B.L., L.L.B., D.C.L., EP.CORP

Designated Partner
CS Michelle Martin
B.Com, A.C.S, L.L.B.

6. The Company has not made any advances or loans to directors and /or persons or firms or companies referred to in section 185 of the Act;

7. The Company has not entered into any Contract or arrangement with related parties as specified in section 188 of the Act except those entered on Arm's Length Basis and in the Ordinary Course of Business, with the exception of two transactions which were at Arm's length and not in Ordinary Course of Business;

8. (a) The Company has not processed any transfer or transmission of equity shares;

   (b)The Company has issued and allotted 5,500 unsecured, rated, unlisted, taxable, redeemable non-convertible debentures of the face value of INR 10,00,000 (Indian Rupees Ten Lakhs only) each, aggregating to INR 550,00,00,000 (Indian Rupees Five Hundred and Fifty Crores only) on a private placement basis;

   (c) The Company has redeemed 5,000 unsecured, rated, unlisted, taxable, redeemable non-convertible debentures of the face value of INR 10,00,000 (Indian Rupees Ten Lakhs only) each, aggregating to INR 500,00,00,000 (Indian Rupees Five Hundred Crores only);

   (d) During the year under review, the Company divested its entire shareholding in its joint venture, Inzpera Healthsciences Limited, through stake sale to Cipla Limited;

   (e) The Company has not bought back any securities or redeemed any preference shares or altered or reduced the share capital or converted any shares or securities and hence not required to issue any securities certificate(s);

9. There were no transactions necessitating the Company to keep in abeyance the rights to dividend, rights shares or bonus shares pending registration of transfer of shares;

10. (a) No dividend was declared during the period;

    (b) The Company was not required to transfer any other amount or equity shares to The Investor Education and Protection Fund (IEPF) ;

11. Signing of audited financial statement as per the provisions of Section 134 of the Act and report of directors is as per sub-section (3), (4) and (5) thereof;

Managing Partner
CS Nrupang B. Dholakia
B.Com., F.C.S., M.B.L., L.L.B., D.C.L., EP.CORP

Designated Partner
CS Michelle Martin
B.Com, A.C.S, L.L.B.

12. (a)Constitution, Appointment, Re-appointment, Resignation; Retirement (including Retirement by Rotation) and Disclosures of the Directors, Key Managerial Personnel (KMP) and the remuneration paid to them;

    (b) There was no casual vacancy on the Board during the year under review;

13. The Auditors were appointed pursuant to the provisions of Section 139 of the Companies Act, 2013 read with other applicable provisions, if any, for a period of three consecutive years at the 80th Annual General Meeting held on 25th June 2024.

14. The Company was not required to seek approval from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;

15. The Company has not accepted, renewed and repaid any deposits during the aforesaid financial year;

16. (a) borrowings from banks and financial institutions

    (b) there were no borrowings from directors, members, public financial institutions, and no creation/modification/satisfaction of charges;

17. the loans and investments or guarantees given under the provisions of section 186 of the Act; the Company being an NBFC (categorized as a Core Investment Company), nothing in Section 186 of the Companies Act, 2013 except sub-section (1) is applicable;

18. The Company has not altered its Memorandum of Association and Articles of Association during the year under review;

Place : Mumbai
Date : __, 2026
UDIN :

For DHOLAKIA & ASSOCIATES LLP
(Company Secretaries)

CS Nrupang Dholakia
Managing Partner
C. P. No. 12884

Peer Review Certificate No: 2404/2022
FRN: P2014MH034700

Regd Office: A/302, Sarvodaya CHSL, Bldg No. 11, Nr. P.F. Office, Service Road, Khernagar, Bandra (E), Mumbai – 400051
Tel No. +91 22 35501554. E-Mail: info@dholakia-associates.com LLPIN AAC 9552 GSTIN: 27AAKFD4117D1ZR

TATA

ADDITIONAL CLARIFICATORY POINTS FOR FORM MGT-7 OF TATA INDUSTRIES LIMITED FOR FY 2025-26

Item No. III - PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

1. The companies listed at nos. 3 to 12 are the companies in which the Company holds shares as investments.

2. Tata ClassEdge Limited, a wholly owned subsidiary ("WOS") of the Company, incorporated ClassEdge Ventures Limited ("CVL") as its WOS with effect from February 5, 2026. Accordingly, CVL became a step-down subsidiary of the Company with effect from the said date.

3. During the year, the Company divested its entire shareholding in Inzpera Healthsciences Limited ("Inzpera") to Cipla Limited. Consequently, Inzpera ceased to be a joint venture of the Company with effect from December 4, 2025.

Item No. IV (d) (iii) - DETAILS OF SHARES/DEBENTURES TRANSFERS SINCE CLOSURE DATE OF LAST FINANCIAL YEAR (OR IN THE CASE OF THE FIRST RETURN AT ANY TIME SINCE THE INCORPORATION OF THE COMPANY)

1. The Company has attached the details of Debenture holders as on March 31, 2026 to Form MGT-7 (the form), in the prescribed template titled "Details of Shareholder or Debenture holder".

2. All the Debentures are held in dematerialised form with the Depositories and are freely transferable in nature.

Item No. IX (C) - COMMITTEE MEETINGS

1. The Committees listed from S. Nos. 1 to 12 are constituted pursuant to the Reserve Bank of India (Core Investment Companies) Directions, 2025 read with the Reserve Bank of India (Non-Banking Financial Companies - Governance) Directions, 2025.

2. The Committee listed on S. Nos. 13 and 14 is constituted pursuant to the Reserve Bank of India (Core Investment Companies) Directions, 2025 read with the Reserve Bank of India (Non-Banking Financial Companies – Asset Liability Management) Directions, 2025.

ITEM NO. XIII - DETAILS OF SHAREHOLDER / DEBENTURE HOLDER

1. Item no. XIII of the form requires the disclosure of number of shareholders / debenture holders in the Company.

2. In line with the said requirement, we have appropriately reported the cumulative figure of 20, representing the aggregate number of shareholders and debenture holders as on March 31, 2026.

3. The bifurcation is provided below for your reference:

S. No.	Particulars	Number
1.	Number of shareholders	12
2.	Number of debenture holders	8
Total		**20**

TATA INDUSTRIES LIMITED
Bombay House 24 Homi Mody Street Mumbai 400 001
Tel 91 22 6665 8282 Fax 91 22 6665 7974 email tataind@tata.com
website www.tata.com CIN U44003MH1945PLC004403
GSTIN 27AAACT4058L1Z2

AUTHORITY FOR SIGNING THE FORM

1. In accordance with the applicable provisions of the Companies Act, 2013, the form is being signed by Mr. Eruch Kapadia, Director, (DIN: 02230412) and Ms. Sneha Valeja, Company Secretary, (ICSI Membership No.: ACS 49007).

2. The Board of Directors of the Company, through separate resolutions, have authorized Mr. Eruch Kapadia and Ms. Sneha Valeja to file, submit, and execute all necessary forms, applications, documents, and returns with the Registrar of Companies and Ministry of Corporate Affairs.

3. Since the form provides for disclosure of only one Board Resolution date, the date of the resolution authorizing Mr. Eruch Kapadia has been inserted.

4. The details of the relevant Board Resolutions authorizing Mr. Eruch Kapadia and Ms. Sneha Valeja to sign the form are set out below for your reference:

S. No.	Name	Designation	Board Resolution No.	Date of Board Resolution
1.	Mr. Eruch Kapadia	Director	5	29/06/2026
2.	Ms. Sneha Valeja	Company Secretary	19	27/01/2025

TATA INDUSTRIES LIMITED

Sneha Valeja
Company Secretary
ICSI Membership No.: A49007
Add: Bombay House, 24, Homi
Mody Street, Mumbai 400001.