NOTICE

Notice is hereby given that the One Hundred and Eighth Annual General Meeting ("AGM") of Tata Sons Private Limited ("the Company") will be held on Tuesday, August 18, 2026 at 2:30 p.m. (IST) through Video Conferencing / Other Audio-Visual Means ("VC / OAVM") to transact the following business:

ORDINARY BUSINESS

1. To receive, consider and adopt:

   a. the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and Auditors thereon; and

   b. the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Report of the Auditors thereon.

2. To declare dividend on Ordinary Shares of the Company for the financial year 2025-26.

3. To re-appoint Mr. N. Chandrasekaran (DIN: 00121863) as a Director of the Company, who is liable to retire by rotation at the forthcoming Annual General Meeting and being eligible, offers himself for re-appointment.

NOTES:

1. The Ministry of Corporate Affairs ("MCA") permitted holding of the AGM through VC / OAVM, without physical presence of Members at a common venue. In compliance with MCA Circulars, the AGM of the Company is being held through VC / OAVM on Tuesday, August 18, 2026 at 2:30 p.m. (IST). The Registered Office of the Company situated at Bombay House, 24, Homi Mody Street, Mumbai 400 001, shall be deemed to be the venue for the AGM. *[General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, the latest being 03/2025 dated September 22, 2025, collectively referred to as "MCA Circulars"]*

2. The Members can join the AGM in the VC / OAVM mode 30 minutes before and 15 minutes after the scheduled time of the commencement of the AGM through the link: https://www.tata.com/_TataSonsAGM

3. Members who need assistance in connection with using the technology before or during the AGM, may reach out to the Company officials at +91 9820989422 / +91 8169730732.

4. Since the Company is not required to conduct e-voting, the voting at the AGM shall be conducted through show of hands, unless demand for a poll is made by any Member in accordance with Section 109 of the Act. In case of a poll on any Resolution at the AGM, Members are requested to convey their vote by an e-mail to csteam@tata.com

5. Information in respect of Director seeking re-appointment at AGM is furnished as an Annexure to this Notice.

6. A Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his / her behalf and the proxy need not be a Member of the Company. Since this AGM is being held through VC / OAVM, the requirement of physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by Members will not be available for this AGM and hence, the proxy form, attendance slip and route map of AGM are not annexed to this Notice.

7. Trusts and Corporate Members intending to authorise their representative to attend the AGM are required to send a duly certified copy of their resolution authorising the representative to attend and vote through VC / OAVM on their behalf at the AGM by an e-mail to csteam@tata.com

8. In compliance with MCA Circulars, Notice of the AGM and the Annual Report for the financial year 2025-26 is being sent only by electronic mode to those Members whose e-mail addresses are available with the Company.

9. Members may note that the Notice of the AGM is available on the Company's website at http://www.tata.com/tatasons/documents

10. Members who would like to express their views or ask questions during the AGM may raise the same at the AGM or send them (mentioning their name and Folio no. / DP ID and Client ID) at least 3 days prior to the date of the AGM by an e-mail to csteam@tata.com

11. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and Register of Contracts or Arrangements in which Directors are interested maintained under Section 189 of the Act will be available electronically for inspection by the Members during the AGM. The same can be accessed by writing an e-mail to csteam@tata.com

12. The record date for determining Members eligible for dividend on Ordinary Shares shall be the date of the AGM. Dividend income is taxable in the hands of Members. Providing of valid Permanent Account Number ("PAN") by the Member is mandatory. Tax at source @ 10% will be deducted by the Company from dividend paid to Resident Members. In case where PAN is not updated or is invalid or becomes inoperative on account of non-linking with Aadhaar, then Tax at source at a higher rate of 20% will be deducted. Resident Members whose income does not exceed the maximum amount not chargeable to tax or who are not liable to pay income tax are requested to submit a declaration in Form No. 121 duly signed and verified as prescribed by the Income Tax Act, 2025 read with Income Tax Rules, 2026.

    For Non-Resident Members, Tax at source @ 20% (plus applicable surcharge and cess) will be deducted by the Company from the dividend paid. Non-Resident Members who wish to avail beneficial TDS rates under tax treaties will need to provide (1) Tax Residency Certificate, (2) Form 41 to be submitted by the Non-Resident Members on the income-tax portal, (3) No permanent establishment declaration and (4) Beneficial ownership confirmation.

    Members having income-tax exemptions / concessions are requested to submit specific exemption / lower deduction certificate as issued by the Income Tax Department authorising the Company to deduct Nil / lower tax on dividend.

    The Members are requested to submit the requisite documents as enunciated above to csteam@tata.com at least 3 days prior to the date of the AGM from their e-mail address, failing which tax shall be deducted at the rates in force.

By Order of the Board of Directors

Suprakash Mukhopadhyay
Company Secretary
ACS: 10596

Place : Mumbai
Date : June 12, 2026

Registered Office:
Bombay House
24, Homi Mody Street
Mumbai 400 001
Tel: +91 22 6665 8282
CIN: U99999MH1917PTC000478
e-mail: tatasons@tata.com
Website: www.tata.com

Annexure to the Notice

Details of Director seeking re-appointment are provided below:

Name	**Mr. N. Chandrasekaran**
Designation	Executive Chairman
Age (Date of Birth)	63 years (June 2, 1963)
Qualifications	Bachelor's degree in Applied Science and Master's degree in Computer Applications from Regional Engineering College, Trichy, Tamil Nadu
Experience	Mr. N. Chandrasekaran is the Chairman of Tata Sons, the holding company and promoter of all Tata group companies. He joined the Board of Tata Sons in October 2016 and was appointed Chairman in January 2017. He also chairs the Boards of several group operating companies, including Tata Steel, Tata Motors, Tata Motors Passenger Vehicles, Tata Power, Air India, Tata Consumer Products, Indian Hotels Company and TCS. Before becoming the Chairman, he was the Chief Executive Officer ("CEO") of TCS, a company in which he served 30 years, including eight, until 2017, as its CEO. Under his leadership, TCS became the country's most valuable company. At the Tata group, he has pursued the "One Tata" strategy, based on the themes of simplification, scale and synergy. Now he is driving transformation of the Tata group towards a sustainable future. He has steered the group into new businesses including semiconductors, electronics manufacturing, consumer internet platform, mobile technology and battery gigafactories. The Tata group has expanded its aviation presence with the acquisition of Air India and is building a large global airline. The group's turnover exceeded US$185 Billion with a market cap of US$277 Billion as on March 31, 2026. Mr. N. Chandrasekaran is on the International Advisory Council of Singapore's Economic Development Board, Mitsubishi's International Advisory Committee and on the Board of Governors of New York Academy of Sciences. He is the Co-Chair of the India US CEO Forum. The numerous recognitions conferred on him include, the Padma Bhushan, one of India's highest civilian awards in 2022 and France's highest civilian award Légion d'Honneur, in 2023. In 2025, he was conferred Honorary Knight of the Most Excellent Order of the British Empire. He has been awarded several honorary doctorates by leading Universities in India and internationally, including an honorary Doctor of Letters from Macquarie University, Australia, Doctor Honoris Causa by Nyenrode University, The Netherlands, and Doctor of Letters from the Regional Engineering College, Trichy, Tamil Nadu. Mr. N. Chandrasekaran is also the author of Bridgital Nation, a groundbreaking book on harnessing technological disruptions to bring Indians closer to their dreams. He is an avid photographer, and a passionate long-distance marathon runner. He is a Six Star Finisher of the World Marathon Majors and continues to champion fitness.
Terms and conditions of Re-appointment	Liable to retire by rotation, offers himself for re-appointment

Name	Mr. N. Chandrasekaran
Details of Remuneration sought to be paid	Salary and Commission
Remuneration last drawn	As mentioned in the Corporate Governance Report
Date of first appointment on the Board	October 25, 2016
Shareholding in the Company	Nil
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	Nil
Number of Meetings of the Board attended during FY 2025-26	6 out of 6
Other Directorships	• Tata Consultancy Services Limited • Tata Steel Limited • Tata Motors Passenger Vehicles Limited (formerly Tata Motors Limited) • Tata Motors Limited (formerly TML Commercial Vehicles Limited) • The Indian Hotels Company Limited • The Tata Power Company Limited • Tata Consumer Products Limited • Jaguar Land Rover Automotive PLC • Air India Limited • Tata Limited • Tata Incorporated • Tata Digital Private Limited • Tata Electronics Private Limited • Agratas Energy Storage Solutions Private Limited • B20 Global Institute Private Limited • TCS Foundation • Ratan Tata Endowment Foundation • Indian Foundation for Quality Management
Membership / Chairmanship of Committees of other Boards	**Member of Nomination and Remuneration Committee** Tata Consultancy Services Limited Tata Steel Limited Tata Motors Limited (formerly TML Commercial Vehicles Limited) Tata Motors Passenger Vehicles Limited (formerly Tata Motors Limited) The Indian Hotels Company Limited Tata Consumer Products Limited The Tata Power Company Limited Air India Limited **Member of Remuneration Committee** Jaguar Land Rover Automotive PLC **Chairman of Corporate Social Responsibility Committee** Tata Consultancy Services Limited **Chairman of Corporate Social Responsibility & Sustainability Committee** Air India Limited **Chairman of Executive Committee** Tata Consultancy Services Limited Tata Steel Limited The Tata Power Company Limited